



To Whom It May Concern:

This letter serves as *Veteran Strategies'* official Letter of Commitment to team with BLN Emergency Management, LLC (BLN EM) on the State of Indiana's Home Energy Rebate program. Our VOB Certification Letter provided by IDOA is attached, showing our status of certification. Our IDOA Bidder ID is 0000028618.

*Veteran Strategies* is pleased to partner with BLN EM and the State of Indiana for the Home Energy Rebate Program, providing public and media outreach and multi-agency coordination services to BLN EM for the Indiana Office of Energy Development Home Energy Rebate Programs.

*Veteran Strategies* agrees to team with BLN EM on the Indiana Home Energy Rebate Program pursuit and provide professional services for \$975,000 or approximately 4% of the total project costs.

*Veteran Strategies* will begin providing services, as needed, immediately following the contract award of the Home Energy Rebate Program, estimated 2/1/2024, until program completion, estimated 3/1/2029.

We are proud to be part of the BLN Team providing this program for Indiana.

Sincerely,

Robert Vane  
President and CEO

Attachments:  
IDOA VBE Certification Letter